From: Christopher Tinto/=WDC/Toyota_NY. Sent:9/5/2007 6:49 AM.

To: [-] yas.ichihashi@tema.toyota.com.

Cc: [-] .

Bcc: [-] hkato@tma.toyota.com;Akira Kanatani;jo cooper;Kevin Ro/=WDC/Toyota_NY@Toyota_NY;Melissa Hoffman/=WDC/Toyota_NY@Toyota_NY.

Subject: TMA/TTC meeting for Sept 11th.

Ichihashi-san:

Good morning - I hope today finds you well.

The purpose of my note today is to inform you that we have a very urgent situation here in DC, and therefore I can not attend the joint meeting next week with TTC. However, I can have some of my staff cover the meeting for TMA if you want to go ahead with the meeting in my absence.

The situation here is that NHTSA has demanded that we recall the ES350 for the floor mat issue, and in response we have set up a meeting with NHTSA senior management and their counsel on September 13th. Time is very short, and we have been having planning meetings with TMC each morning to decide next steps - the latest plan is that TMC will send Yokoyama-san (GM of QD) and staff here on September 11th for pre-meeting planning and preparation, and then go to NHTSA with TMA on the 13th for the meeting.

Therefore I can not be in Ann Arbor for the meeting --- Please accept my apologies. However, I will ask my Japanese coordinators here contact TTC to decide how best to proceed in my absence.

Best Regards,
Chris

Chris Tinto
****
Vice President, Technical and Regulatory Affairs, Safety
Toyota Motor North America, Inc.
601 13th St. NW
Suite 910 South
Washington, DC 20005
Phone (202) 463-6824
NEW CELL NUMBER - (202) 412-7822
email: Chris_Tinto@tma.toyota.com